Chatham County, Georgia
Recovery Plan

State and Local Fiscal Recovery Funds

2024 REPORT

AMERICAN RESCUE PLAN ACT

- PUBLIC HEALTH — 15 — $15.5 MILLION
- PUBLIC SECTOR CAPACITY — 24 — $8.5 MILLION
- NEGATIVE ECONOMIC IMPACTS — 12 — $9 MILLION
- PREMIUM PAY — 2 — $1.5 MILLION
- INFRASTRUCTURE — 14 — $16.5 MILLION
- REVENUE REPLACEMENT — 5 — $4.5 MILLION
- ADMINISTRATIVE — 2 — $.5 MILLION
- TOTAL RECEIVED — $ 56 MILLION

74 PROJECTS

To address critical needs, support vulnerable populations, and invest in future resilience.

CHATHAM COUNTY

For more information on these projects, contact: DSchukart@chathamcounty.org

Strategic Use Of Funds

Objective:
To promote equitable recovery from COVID-19 in Chatham County by addressing the needs of vulnerable populations and investing in projects that prioritize inclusivity and community well-being.

Chatham County is effectively utilizing funds to address various aspects of PUBLIC HEALTH, to mitigate NEGATIVE ECONOMIC IMPACTS, to implement INFRASTRUCTURE projects contributing to community resilience, to ensure the continuity of essential government services via REVENUE REPLACEMENT, and via efficient ADMINISTRATION to guarantee that funds are managed transparently and successfully.

USES OF FUNDS

Chatham County's State and Local Fiscal Recovery Funds (SLFRF) program is designed to support a robust and equitable recovery from the COVID-19 pandemic and the associated economic downturn. Our strategies involve targeted investments in public health, economic recovery, and essential infrastructure, with a focus on addressing the needs of our most vulnerable populations.

Public Health Investments

- Investment Strategy: The overarching strategy of Chatham County's SLFRF Public Health projects is to mitigate the impacts of the COVID-19 pandemic through targeted public health initiatives. The primary goals include reducing the incidence of COVID-19, improving air quality, expanding mental and behavioral health services, enhancing communication infrastructure for emergency services, and providing support to vulnerable populations, such as low-income households, the elderly, and those with chronic illnesses.
- Investment Goals: Addressing immediate and long-term public health needs exacerbated by the COVID-19 pandemic. The goals include increasing vaccination rates, enhancing air and water quality, expanding mental health services, and improving communication and infrastructure to support emergency response and public health efforts.
- Investment Impact: The projects are designed to benefit a wide range of residents, including government employees, the general public, low-income households, seniors, uninsured and underinsured individuals, and populations disproportionately affected by the pandemic. By targeting these demographics, the projects aim to create a more resilient and equitable community, improving overall public health and wellbeing.

Negative Economic Impacts Investments

- Investment Strategy: The strategy for addressing negative economic impacts involves targeted assistance to support employment, housing, mental health services, community facilities, and small businesses. The primary goals are to mitigate financial hardship, improve long-term economic security, enhance community health and safety, and support vulnerable populations affected by the COVID-19 pandemic.
- Investment Goals: To support economic recovery by addressing employment, housing, mental health, community facilities, and small business needs. The goals include mitigating financial hardship, improving long-term economic stability, enhancing community health and safety, and providing targeted support to vulnerable populations.
- Investment Impact: The projects target a range of demographics, including unemployed and underemployed individuals, low-income households, small businesses, and nonprofit organizations. By addressing these diverse needs, the projects aim to create a more resilient and equitable community.

Public Sector Capacity Investments

- **Investment Strategy:** The strategy for enhancing public sector capacity involves strengthening workforce capabilities, improving service delivery, addressing judicial caseload backlog, and upgrading critical infrastructure. The primary goals are to ensure effective public service operations, enhance emergency response capabilities, support judicial efficiency, and improve overall governance.

- Investment Goals: To enhance public sector operations by improving workforce capacity, ensuring effective service delivery, reducing the judicial backlog, and upgrading critical infrastructure. The goals are to maintain high-quality public services and improve emergency response capabilities.
- Investment Impact: Efficient service delivery, streamlined operations, and equitable access to services for Chatham County residents.

Premium Pay Investments

- Investment Strategy: The strategy for premium pay involves recognizing and compensating public sector employees who faced heightened risks during the COVID-19 pandemic. The primary goals are to acknowledge the efforts and sacrifices of essential workers, ensure retention of critical workforce, and provide financial support to employees who continued to provide essential services during the pandemic.
- Investment Goals: To provide financial recognition to essential public sector employees, ensuring they are compensated for the heightened risks and efforts during the pandemic. The goals include supporting employee retention, acknowledging the essential nature of their work, and providing financial support to those who continued to serve the community under challenging conditions.
- Investment Impact: The projects target essential public sector employees who faced increased risks during the pandemic. By providing premium pay and salary adjustments, the projects ensure these critical workers are supported, which in turn helps maintain the delivery of essential services to the residents of Chatham County.

Infrastructure Investments

- Investment Strategy: The strategy for infrastructure projects focuses on improving water and sewer systems, enhancing stormwater management, and expanding broadband access. The primary goals are to ensure safe and reliable water and sewer services, mitigate flooding and water quality issues, and provide broadband access to underserved areas to support economic growth and connectivity.
- Investment Goals: To modernize and expand critical infrastructure, ensuring the safety and reliability of water and sewer systems, improving stormwater management to mitigate flooding and enhance water quality, and expanding broadband access to support economic development and connectivity.
- Investment Impact: The projects target infrastructure improvements that benefit the general public, particularly underserved and vulnerable populations. By upgrading water and sewer systems, enhancing stormwater management, and expanding broadband access, these projects aim to improve public health, safety, and economic opportunities for all residents of Chatham County.

Revenue Replacement Investments

- Investment Strategy: The strategy for revenue replacement projects focuses on ensuring the continuity and enhancement of essential government services and infrastructure. The primary goals are to support cybersecurity, early childhood education, future pandemic response readiness, affordable housing development, and the creation of safe community spaces.

- Investment Goals: To enhance the security, readiness, and service capacity of the county through infrastructure and community support projects. These initiatives are designed to improve public safety, support early education, ensure future pandemic readiness, increase affordable housing, and provide community safe spaces.
- Investment Impact: The projects benefit a wide range of residents, including those in need of secure infrastructure, early childhood education, affordable housing, and community support services. By improving these essential services and facilities, the projects aim to enhance the overall quality of life, safety, and resilience of the community.

Administrative Investments

- Investment Strategy: The strategy for administrative projects focuses on ensuring the efficient management, oversight, and compliance of SLFRF projects. The primary goals are to support administrative costs associated with project oversight, reporting, and compliance with federal requirements.
- Investment Goals: To ensure robust administrative support for managing SLFRF projects, ensuring compliance, and effective use of funds. This is critical to maintaining transparency, accountability, and successful project outcomes.
- Investment Impact: These administrative projects support the overall management and compliance of SLFRF projects, indirectly benefiting all Chatham County residents by ensuring that the funds are used efficiently and effectively to achieve the intended community benefits.

Leveraging Federal Recovery Funds

- Chatham County received Emergency Rental Assistance funds to help households with rent and utilities during the COVID-19 pandemic. The program, which ended in February 2023, collaborated with local agencies to provide comprehensive support services, including mental health counseling and healthcare. The program distributed a total of $16,779,394 to 4,065 qualified households throughout Chatham County.
- SLFRF funds are used as match for the Rural Workforce Housing grant by the Georgia Department of Community Affairs; Southeast Crescent Region for evacuation route improvements; and, for the construction of the Multi Agency Public Safety Facility with funding from the Department of Defense and the Federal Emergency Management Agency.

Big Things Are On The Way!

Local leaders from multiple municipalities gathered to break ground at the site of Chatham County's planned 83,000-square-foot Multi-Agency Public Safety Facility.

A spirit of collaboration filled the vacant field at 654 Gulfstream Road on Thursday, May 30, as local leaders including the Chatham County Commission, mayors, managers, and mayor pro-tems from across the county, convened for the groundbreaking ceremony. Their unified message emphasized the importance of working together to provide Chatham County residents with enhanced public safety resources.

"This facility will be for the benefit of all of Chatham County – every municipality – that's why it's called the Multi-Agency Public Safety Building," Chatham County Commission Chairman Chester A. Ellis said. "All the municipalities will operate out of this building, some on a daily basis, some on an emergency basis."

The facility will house the Emergency Operations Center (EOC), Non-emergency call center (NECC), E-911 dispatch, the Chatham Emergency Management Agency (CEMA), and other public safety entities. The construction of the MAPS facility is slated to be completed in 2-3 years.

AMERICAN RESCUE PLAN ACT

Public Sector Capacity

DEI-Driven Decision Making

DEIA Initiatives are vital to the growth and success of Chatham County and the residents it serves.
By fostering diversity, equity, and inclusion in the workforce, community engagement, and service delivery, the County is poised to create a more equitable and resilient community. Embracing DEI not only strengthens the County but empowers its residents, ensuring that all individuals have an equal opportunity to thrive and contribute to the collective progress of Chatham County.

DIVERSITY, EQUITY, AND INCLUSION INITIATIVES

Chatham's DEI Initiatives will:

- CULTIVATE a more diverse workforce
- IMPROVE community engagement and representation
- CONTRIBUTE to equitable outcomes in service delivery and resource allocation
- DRIVE long-term change and sustainable progress

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For more information on this project, contact: FHuffman@chathamcounty.org

Chatham County's First DEI Administrator, FREYA HUFFMAN

"Everyone's been so receptive. That is definitely a strength."

"People want to learn; they want to learn how to collaborate. That is a strength. And as I often say, Chatham County is set up for people from around the world to come and visit and feel comfortable."

PROMOTING EQUITABLE OUTCOMES

Chatham County's comprehensive, data-driven strategies across all expenditure categories ensure that the allocation and use of federal funds are equitable and effective. By leveraging demographic, economic, and operational data in the planning and implementation processes, the County is able to address specific needs of historically underserved communities and promote a more inclusive and resilient community.

Public Health

Chatham County's public health projects are designed with robust data-driven strategies to ensure the effective use of funds while addressing health disparities. By analyzing demographic data, health outcomes, and vaccination rates, we tailored our public health initiatives to meet the specific needs of underserved communities, including people of color and low-income residents. These data-driven decisions have helped in designing culturally competent programs that increase vaccination rates, improve mental health services, and enhance indoor air quality, thereby supporting our equity goals.

Negative Economic Impacts

To address the negative economic impacts of the pandemic, Chatham County implemented strategies that focused on reaching historically underserved communities by leveraging economic and demographic data. Data analysis identified minority-owned businesses and low-income families that required support, guiding the distribution of job training scholarships, housing development funds for a community that had not seen new housing developments in over 50 years, and small business grants. This evidence-based approach ensured that economic recovery efforts were inclusive and equitable.

Public Sector Capacity

For projects aimed at enhancing public sector capacity, such as improving judicial case management and upgrading communication systems, Chatham County used data analytics to identify service gaps and areas needing improvement. By focusing on data related to service usage and community demographics, we implemented systems that are more responsive and accessible, thereby promoting equity and improving service delivery.

Infrastructure

Chatham County's infrastructure projects, including sewer upgrades, stormwater management, and broadband expansion, have been guided by comprehensive data analysis. By examining environmental impact studies, service usage statistics, and community demographics, we prioritized projects that address the specific needs of low-income neighborhoods and communities of color. These data-driven decisions have ensured that infrastructure improvements reduce environmental and infrastructural inequities.

Revenue Replacement

Decisions on the allocation of revenue replacement funds were based on detailed financial and operational data. Chatham County identified critical areas such as cybersecurity and community centers to meet organizational and community needs. This data-driven approach ensured that the projects funded not only replaced lost revenue but also enhanced service delivery and community resilience.

Administrative

For administrative expenses related to the management of SLFRF programs, Chatham County uses performance metrics and operational data to ensure transparency and accountability. By continuously monitoring investment efficiency and effectiveness, the County has implemented administrative practices that support efficient program delivery while promoting equity.

One Chatham Inclusion Acadamy

Thirty Councilors Study to Make The Best Possible One Chatham

Schools are out for the Summer all across the country, but one academy is going full steam ahead in Chatham County. Under the tutelage of its new DEI Administrator, Chatham County Government's 'One Chatham' Inclusion Academy has a lofty curriculum and a healthy enrollment. Thirty Team Chatham members from a wide variety of departments and responsibilities within the county comprise the 'One Chatham' Inclusion Council and are learning the ABCs of what true DEI can mean for Chatham County.

D is for Diversity – that's probably the easiest one. Chatham County is a community made up of a glorious mixture of just over 300,000 people. Team Chatham members proudly reflect the diverse community they serve.

E is for Equity – Chatham County's commitment to fairness and justice means not only ensuring that all voices are heard but also means considering each person's uniqueness and treating each person according to their particular circumstances.

And I is for Inclusion – in these parts 'southern hospitality' is a real thing, and in Chatham County it matters that every single person on our team and in our community truly feels a welcome sense of belonging.

The 'One Chatham' Academy is a deep dive into the hows and whys of DEI and what it can mean for Chatham County's employees and residents alike. In bi-monthly meetings, Council members study and consider every aspect of the Academy goals: to Educate, Cultivate, and Collaborate. And then when they Graduate from the Academy, these County leaders become the teachers themselves, taking the goals with them throughout the county.

AMERICAN RESCUE PLAN ACT

Negative Economic Impacts

Long-term Housing Security: Services for Unhoused Persons

As of January 2023, there were more than 80 'camps' – places not meant for human habitation – identified across Chatham County. The County believes that, in addition to the public health and hygiene benefits of access to showers and laundry facilities, the County's new mobile trailer offers a unique opportunity to engage people experiencing homelessness and connect them to supportive services and housing.

MOBILE RESOURCE TRAILER

- RESTROOMS
- MOBILE SHOWERS
- LAUNDRY FACILITIES
- SOCIAL SERVICE RESOURCES

will positively impact our homeless population's mental and physical health and thereby will:

- REDUCE the spread of disease
- IMPROVE self-esteem and well-being
- CONNECT to long-term assistance
- INSPIRE fresh-start opportunities

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For more information on this project, contact: JacJackson@chathamcounty.org

Chatham's Mobile Resource Trailer for vulnerable populations in times of need

"The intent is to really get to the root of what makes someone feel whole again, getting back some of their pride."

"Not only are we offering showers, and restrooms, and laundry services, but this trailer goes onsite with individuals who can also help direct residents to other services – whether it's work force training, medical needs, behavioral health, pharmaceuticals – we'll have a lot of resource capabilities through this program.

The trailer itself will also be available if we need to stand it up as a resource in times of need, such as when we get hit by a storm. It really will be a mobile resource trailer."

Jackie Jackson, Chatham County Resilience Program Administrator

COMMUNITY ENGAGEMENT

Chatham County has undertaken several projects aimed at enhancing community engagement and improving the ways residents interact with County services. These efforts are designed to foster greater involvement from all community members, particularly underserved populations, and to streamline and modernize service delivery.

With SLFRF funds, Chatham County has been able to focus on strengthening communication with its residents and promoting active participation through a series of innovative initiatives. By incorporating interactive features on the government website, utilizing online engagement platforms, and streamlining communication through a unified platform, these projects aim to engage and empower the community in the decision-making processes. Each project ensures that every resident, regardless of background or ability, has a voice in shaping local initiatives and policies. These efforts contribute to a stronger sense of ownership, transparency, and equity in Chatham County's governance, enhancing the county's resilience against future crises.

- Chatham County introduced an online engagement platform to reach diverse groups, including marginalized communities, non-English speakers, and people with disabilities. By ensuring these voices are heard, the county creates a more inclusive and representative decision-making process.
- The redesigned county website aims to better serve residents and promote civic participation through interactive features such as surveys, feedback forms, and discussion forums. This initiative will allow residents to voice their opinions, concerns, and ideas, fostering better-informed decision-making.
- Integrating various communication channels into a unified platform is key to streamlining collaboration among County departments and increasing responsiveness to residents. This approach enhances public engagement and transparency, ensuring efficient and effective governance, and allowing for continuity of government services.

Green Looks Good On Chatham County

In 2007, Chatham County committed to becoming "The Greenest County In The State." With a grant from the Georgia Tree Council's ReLeaf Program and funding from ARPA (the Federal American Rescue Plan Act), Chatham has recently become even greener, by the planting and maintenance of dozens of native trees.

With the help of community volunteers and the Savannah Tree Foundation, new healthy trees were planted at Ambuc Park, Westlake Community Park, and Lamarville Community Park as well as areas along Chatham Parkway. The expansion of the county's tree canopy not only enriches the natural landscape but underscores how critical outdoor spaces are for community health, wellbeing, and resilience. This project is amplified by an educational component targeting nearby communities and schools and fostering environmental awareness and engagement.

The initiative fits within Chatham County's broader blueprint for fostering a superior quality of life for its residents. Through strategic investments in parks, pathways, and recreational spaces, the county underscores the intrinsic value of natural resources and promotes active lifestyles and community connectivity in healthy, safe, and natural environments.

The community tree planting project also aligns with the County's resilience agenda. By adding green infrastructure, Chatham County enhances our community's capacity to withstand and recover from adverse situations, which is the essence of community resilience. This newest endeavor punctuated Chatham County's 2024 resolution to observe Earth Day by, among other things, conserving and protecting its natural resources and promoting equitable community resilience through the health, safety and welfare of its residents.

With resourceful leveraging of funding, Chatham County has demonstrated a multifaceted approach to community development, intertwining environmental goals with economic and social welfare. Weaving together the threads of environmental stewardship, community resilience, and inclusive development, Chatham is also setting a commendable example for fostering sustainable and resilient communities.

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Infrastructure

Improving stormwater runoff to alleviate drainage issues

Six large-scale projects will:

DIVERT runoff from the worst areas, carrying it away from undersized channels;
ALLEVIATE ponding and improve long-term septic performance;
ELIMINATE sinkhole issues and reduce frequency and extent of upstream flooding;
IMPROVE the quality of stormwater runoff while reducing flooding in drainage basins; and
PROVIDE more protection from increasing tide levels and provide more effective removal of rainfall runoff.

Clean Water Stormwater

- $ 1,500,000 - Betz Creek Culvert
- $ 859,453 - Burnside Island
- $ 745,935 - Isle of Hope
- $ 694,612 - Marshall Branch Canal
- $ 694,030 - Willow Lakes
- $ 1,200,000 - One Chatham Stormwater Program

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For more information on this project, contact: KDHayes@chathamcounty.org

County-wide Benefits of Improved Drainage and Managed Stormwater Runoff

"Hydraulic models are consistently updated by County engineers to identify and assess flood-prone areas and those affected by sea level rise.

Among other things, these projects will gather storm water modeling data from all municipalities to identify and fill gaps, and to update studies regarding land use and topography, storm intensity and sea level rise.

For residents that are having flooding issues, these projects will help them be able to reach their houses and hopefully even keep them from being flooded "

"These are the first stages of a much bigger plan."

Kevin Hayes, Chatham County Civil Engineer

LABOR PRACTICES

Chatham County is fully committed to delivering top-tier infrastructure projects by implementing strong labor standards that promote effective and efficient delivery of high-quality infrastructure while supporting economic recovery through robust employment opportunities.

County departments work collaboratively to solicit and identify vendors who meet rigorous criteria, including adherence to project labor agreements, community benefits agreements, prevailing wage requirements, and local hiring initiatives. Once vendors are selected, diligent monitoring of their compliance with these standards becomes a central focus for project managers throughout the duration of their services and the entire project period of performance.

Significant progress has been made on several infrastructure projects, with a concerted push to complete construction within the Treasury's timeframe. This proactive approach ensures that all projects adhere to federal labor standards and promote strong employment opportunities, contributing to the economic recovery. By maintaining the highest level of integrity and quality in our infrastructure endeavors, Chatham County demonstrates its commitment to supporting workers and the community through strategic and compliant workforce practices.

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Public Health

Mental Health Services and Alternative Care

The creation of Chatham County's Behavioral Health Unit is of paramount importance in addressing the growing need for compassionate, effective response to mental and behavioral health crises.

Since the start of the pandemic, Chatham County has been experiencing an increased volume of calls for non-violent persons experiencing mental and behavioral illness. The impact is felt among many first responders and service providers in the community, including dispatch, paramedics, law enforcement, and emergency rooms.

POLICE BEHAVIORAL HEALTH UNIT

Chatham's strategy is to:

- INCREASE the number of Chatham County's first responders who have Crisis Intervention Training
- TRAIN first responders and dispatchers on new processes and tools designed to assist officers in diffusing and diversion
- ALLOW a follow-up capability to ensure that individuals stay connected to care and treatment

Behavioral Health Unit essentials:

- Data sharing
- Data tracking
- Legal Guidance

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For more information on this project, contact: HRivera@chathamcounty.org

Heading up Chatham's Behavioral Health Unit,

CPL. HIRAM RIVERA

"Mental illness isn't a crime, and we don't want to criminalize those who are having underlying issues with mental health."

"The BHU is designed to follow up and provide connectivity to resources for individuals who are suicidal, addicted to drugs or alcohol, or who have the types of disorders that are affecting their day to day activity."

USE OF EVIDENCE

The use of evidence plays a critical role in ensuring the return on investment of federal funds allocated under the American Rescue Plan Act State and Local Fiscal Recovery Funds.

Public Health Projects

Chatham County employs evidence-based practices in its public health projects to ensure effective use of funds and maximize community health outcomes. To reduce COVID-19 incidence, the county implemented a cash incentive program for vaccinated employees, leveraging evidence that financial incentives boost vaccination rates. It also designed a targeted vaccination marketing strategy aimed at Black and Hispanic communities, using demographic and behavioral data to address vaccine hesitancy effectively. Air quality improvement projects across county facilities are guided by comprehensive assessments, ensuring targeted and effective interventions that enhance public health. The installation of a dehumidification system at the Chatham County Aquatic Center, based on indoor air quality assessments, further improves air quality for staff and visitors. Additionally, software to enhance productivity and safety processes is implemented, supported by evidence of its efficacy in improving compliance and efficiency. Bi-Polar Ionization Systems are installed in HVAC units to control airborne pathogens, with scientific evidence demonstrating their effectiveness in reducing the spread of COVID-19 and other pollutants. Allocating funds for end-of-life care for indigent populations addresses healthcare inequities exacerbated by the pandemic, ensuring compassionate care for those most in need. Communication infrastructure is expanded through the construction of communication towers, improving coordination and emergency response. The implementation of a jail management system improves communication among legal and law enforcement agencies and health care providers, managing the judicial caseload backlog. Mental health services for low-income individuals with developmental disabilities and expanded services at the Detention Center address increased mental health needs during the pandemic. The establishment of a Behavioral Health Unit within the police department diverts individuals from jail to appropriate mental health services, based on rising non-violent mental health crises. Enhanced senior services provide nutritional support, socialization opportunities, and health monitoring to address isolation and food insecurity among seniors. Finally, the Septic Education Awareness Program evaluates and improves septic systems, reducing environmental impacts and ensuring better water quality through education and financial assistance.

Negative Economic Impacts Projects

Chatham County leverages evidence-based practices to optimize the impact of its negative economic impact projects. The Job Training Scholarships program, offering full and partial scholarships for Emergency Management Technician training, is informed by data showing high vacancy and attrition rates within Chatham Emergency Services (CES). This initiative aimed to reduce these rates by addressing financial barriers that prevent potential candidates from enrolling in training programs. The Blueprint/Nonprofits - CASA project utilizes evidence highlighting the need for CDC-compliant, family-friendly meeting spaces to facilitate supervised visitations and family support during the COVID-19 pandemic. The implementation of The Bright House addresses these needs, ensuring positive outcomes for children in foster care through enhanced parental coaching and case management. Housing Development and Mobile Resource Trailer projects focus on providing long-term housing security and essential services for the unhoused population, guided by data on local housing shortages and homelessness rates.

Similarly, the Youth Mental Health Facility project addresses the increased demand for behavioral health services due to COVID-19 isolation by offering evidence-based inpatient and outpatient mental health services. Community Park Improvement projects (Ambuc, L Scott Stell, Lamarville, Salt Creek, and Westlake) are driven by evidence demonstrating the critical role of public spaces in maintaining physical and mental well-being during the pandemic. These upgrades enhance safety and accessibility, promoting physical activity and improving community health. The Small Business Grant Program uses data to identify small businesses severely impacted by the pandemic. Grants are provided based on demonstrated financial hardship, ensuring funds are directed to businesses most in need. This evidence-based approach helps sustain local businesses and stimulate economic recovery. Lastly, the Blueprint/Nonprofits - United Way project addresses the significant loss of fundraising contributions due to the pandemic, applying evidence-based strategies to support critical social services programs and meet increased community needs.

Public Sector Capacity Projects

Chatham County's public sector capacity projects are firmly rooted in evidence-based practices, ensuring effective resource use to meet critical needs, improve efficiency, and enhance service quality. The Diversity Equity Inclusion Initiatives support DEI efforts across county departments, using evidence that culturally competent programs enhance outreach and service delivery to underserved and vulnerable populations, especially during emergencies. This initiative successfully created a new position dedicated to advancing DEI goals. The First Responder Retention Plan, though not yet started based on one year employment criteria, is guided by data on high attrition rates among emergency services, informing the allocation of retention bonuses to maintain a stable public safety workforce. The Community Engagement Platform is a user-friendly portal for staff and resident feedback, designed based on evidence of the benefits of increased transparency and engagement, particularly in multilingual communities. Judicial Caseload Backlog Projects, which address delays caused by COVID-19 in various court systems, rely on data indicating the need for increased staffing and equipment upgrades for efficient case management, targeting interventions to reduce caseloads and improve service delivery. The Unified Communications Platform transitions the county's phone system to a more efficient and accessible communication tool, drawing on evidence of the effectiveness of integrated systems in public operations. The Website Redesign, informed by user feedback and best practices in web design, aims to improve public access to information and services. The Electronic Monitoring Fund, based on evidence supporting alternative monitoring methods, supervises inmates outside the jail to ease court and correctional system pressures. The Mobile Emergency Operations project enhances emergency response capabilities with a mobile operations center, guided by data on the need for improved field operations support during emergencies. Finally, the Queue Scheduling Systems for Probate Court and the Tax Commissioner, informed by evidence of the benefits of organized queuing, implement scheduling software to manage backlogs and improve service delivery.

Premium Pay Projects

Chatham County employs a data-driven strategy to ensure the strategic allocation of resources, maintaining a robust and responsive public sector workforce vital for managing ongoing and future public health challenges. The Compensation project, which provided premium pay to county employees who worked under heightened risk during the pandemic, is based on evidence

of the significant risks and additional workloads these frontline workers faced. Similarly, the Compensation 911 project involves a targeted salary adjustment for E911 staff, reflecting their essential role in the public safety infrastructure. This adjustment is supported by evidence highlighting the critical need to support and retain emergency communication personnel, ensuring the efficiency and effectiveness of emergency services during the pandemic and beyond. Both projects underscore the county's commitment to using evidence-based approaches to support and enhance the public sector workforce, ensuring continued operational efficiency and public safety.

Infrastructure Projects

Chatham County's infrastructure projects, driven by evidence-based approaches, aim to address critical community needs, improve public health and safety, and enhance residents' quality of life. These initiatives ensure targeted and effective investments, yielding significant long-term benefits. The Sewer Projects focus on replacing deteriorated force mains and rehabilitating failing lift stations, justified by performance assessments that highlight the urgency of these improvements. The Drainage Projects, including Betz Creek Culvert, Burnside Island, Isle of Hope, Marshall Branch Canal, and the One Chatham Stormwater Program, are guided by assessments of tide levels, runoff management, and stormwater data to enhance flood resilience and water quality. The completed Stormwater Project at Willow Lakes demonstrates successful drainage and water quality enhancements. Hydrant Installation Projects address fire safety needs, supported by evidence of their necessity. Lastly, the Broadband Infrastructure project facilitates the completion of broadband services in underserved areas, strategically planned with service providers to extend coverage efficiently. Together, these projects exemplify the county's commitment to using data-driven strategies to improve infrastructure and community well-being.

Revenue Replacement Projects

Chatham County strategically uses evidence-based approaches to maximize investments in various projects aimed at enhancing community resilience and service provision. The Cybersecurity Project - Access Control strengthens the county's digital infrastructure by implementing robust physical and logical access controls based on security audits and risk assessments. The Early Learning Center project supports site preparation for a new facility, leveraging evidence that quality early childhood education leads to better long-term outcomes. The Future COVID Response fund prepares for unforeseen pandemic-related expenses, informed by past expenditure analysis and trends. The Housing Investment project provides financing for affordable senior housing, supported by demographic studies and housing market analyses. Lastly, the Community Safe Center project develops a multifunctional emergency and daily activity hub in a highly diverse population facing significant challenges, guided by community needs assessments and disaster response studies. These projects share a commonality in their reliance on data-driven decision-making to address identified needs and deliver measurable benefits to Chatham County residents.

AMERICAN RESCUE PLAN ACT

Public Sector Capacity

Addressing the Judicial Case Backlog Resulting from the COVID-19 Pandemic

With the provision of necessary additional staff, Chatham County Courts were able to employ a combination of evidence-based case management practices, and thereby:
CREATED additional dockets;
IMPLEMENTED processes for the early identification and processing of serious violent offenders;
ADOPTED firm deadlines for rapid resolutions, including weekly trial settings; and
INCREASED use of virtual video court proceedings and other available technologies.

Judicial Case Backlog

Performance Indicators:

- October 2021 - June 2022
  860 civil cases, 1493 domestic cases, and 1900 criminal cases from the judicial caseload backlog were disposed of.
- July 2022 - June 2023
  1157 civil cases, 1722 domestic cases, and 2813 criminal cases from the judicial caseload backlog were disposed of.
- July 2023 - June 2024
  1494 civil cases, 2363 domestic cases, and 1317 criminal cases from the judicial caseload backlog were disposed of.

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For more information on this project, contact: PHFreese@chathamcounty.org

Resolution of Judicial Case Backlog resulting from COVID-19

"We've been making full use of our senior judges. We're very fortunate in Chatham County to have three full-time senior judges. We were able to turn a jail courtroom into a courtroom that we could use, because we were able to livestream from there. And lastly, we had the unending and amazingly great cooperation from everyone that's been involved, particularly in the criminal justice system."

"It was a godsend, really, when you look at it. We were able to pivot."

The Hon. Penny Haas Freeseman,
Chief Judge
Chatham County Superior Court

PERFORMANCE REPORT

Recovery fund projects span COVID-19 prevention, public health services, infrastructure improvements, and technology enhancements. Utilizing performance management and data tracking, these projects ensure investments effectively meet the needs of Chatham County residents, maximizing the impact of SLFRF funds for public health, economic stability, and infrastructure resilience.

Public Health Projects

Chatham County's public health projects, including the Employee Vaccination Incentive, Public Vaccination, and various air quality and mental health initiatives, utilize a data-driven approach to enhance community health outcomes. The vaccination programs measure success by tracking the increase in vaccination rates among employees and the general public, focusing on areas with historically lower vaccine uptake. Air quality improvement projects in county facilities, such as the Aquatic Center Dehumidification, are informed by comprehensive assessments of indoor air quality, ensuring targeted and effective interventions. Mental health services, including those provided by the Behavioral Health Unit and the Mobile Integrated Health unit, track metrics like crisis interventions, follow-ups, and referrals to external resources, showcasing their impact on reducing emergency room visits and improving mental health outcomes. These projects collectively aim to reduce COVID-19 transmission, improve indoor air quality, and address mental health needs, with performance measured through detailed tracking of health outcomes and service utilization.

Negative Economic Impact Projects

Chatham County's initiatives to mitigate the negative economic impacts of the COVID-19 pandemic include job training scholarships, support for affordable housing, and enhancements to community parks. The Job Training Scholarships program tracks the reduction in vacancy and attrition rates within Chatham Emergency Services by monitoring the number of trained and retained Emergency Management Technicians. Housing projects, such as the Mobile Resource Trailer and the development of affordable housing units, measure success through the number of individuals housed and the improvement in housing stability metrics. Community park improvements, including those at Ambuc, L Scott Stell, and Lamarville, track usage rates and community feedback to gauge the impact of enhanced recreational spaces on physical and mental well-being. The Small Business Grant Program and support for nonprofits like United Way are evaluated based on the financial stability and recovery of small businesses and nonprofit organizations, with performance measured through economic impact assessments and recipient feedback.

Public Sector Capacity Projects

To strengthen public sector capacity, Chatham County has implemented several projects, including Diversity Equity Inclusion (DEI) initiatives, a First Responder Retention Plan, and upgrades to judicial caseload management. DEI initiatives track the creation and effectiveness of culturally competent programs and their impact on service delivery to underserved populations. The First Responder Retention Plan will measure success by tracking retention rates and employee satisfaction within emergency services. Judicial caseload management projects, which include staffing increases and equipment upgrades for various court systems, measure performance through reductions in case backlog and improved case resolution times. The

Unified Communications Platform and the Website Redesign aim to enhance operational efficiency and public access to services, with performance metrics including system uptime, user satisfaction, and service delivery improvements.

Infrastructure Projects

Chatham County's infrastructure projects, such as sewer and stormwater improvements and broadband expansion, are designed to address critical community needs and enhance public health and safety. Sewer projects, including those at Sallie Mood and various lift stations, are tracked through performance assessments of wastewater treatment efficiency and reduction in system failures. Stormwater projects, such as the Willow Lakes drainage improvements, measure success by the effectiveness of flood prevention and water quality improvements. Hydrant installations are evaluated based on enhanced fire safety and response capabilities. The Broadband Infrastructure project tracks the expansion of internet services in underserved areas, with success measured through increased connectivity and service coverage. These infrastructure projects utilize evidence-based planning and performance tracking to ensure targeted investments and long-term community benefits.

Revenue Replacement Projects

Revenue replacement projects in Chatham County, including the Cybersecurity Project - Access Control, Early Learning Center, and Future COVID Response, are designed to enhance the county's ability to provide essential services and respond to future challenges. The Cybersecurity Project tracks improvements in network security and access control effectiveness. The Early Learning Center project measures success through the completion of site work and the operational readiness of the facility to serve early childhood education needs. The Future COVID Response initiative, although not yet started, will focus on preparedness and resource allocation for unforeseen pandemic-related expenses. Performance for these projects is tracked through detailed metrics on project completion, service delivery improvements, and enhanced operational readiness.

Administrative Expenses

Chatham County's administrative expenses, including SLFRF Administrative Expenses for 2021-2024 and 2025-2026, support the management and oversight of SLFRF-funded projects. Performance tracking involves monitoring administrative costs and ensuring compliance with federal guidelines. Success is measured through the effective allocation of resources, timely reporting, and the overall efficiency of project administration. These expenses ensure that all funded projects are managed effectively, with a focus on transparency, accountability, and the achievement of project goals.

PROJECTS INVENTORY

PUBLIC HEALTH

Employee Vaccination Incentive

- **Project ID:** 2206025
- **Budget:** $777,963
- **Category:** 1-Public Health (1.01)
- **Subcategory:** 11-COVID-19 Vaccination
- **Obligations:** $777,963
- **Expenditures:** $777,963
- **Description:**
    - **Strategy and Goals:** This project aims to reduce the incidence of COVID-19 among Chatham County Government employees and the community by incentivizing vaccination. By offering a cash incentive to employees who become fully vaccinated, the program encourages higher vaccination rates.
    - **Approach:** Implementing a voluntary cash incentive program to increase vaccine uptake, thereby contributing to a safer workplace and community environment.
    - **Completion Status:** Completed

Public Vaccination

- **Project ID:** 2206029
- **Budget:** $200,404
- **Category:** 1-Public Health (1.01)
- **Subcategory:** 11-COVID-19 Vaccination
- **Obligations:** $200,404
- **Expenditures:** $200,404
- **Description:**
    - **Strategy and Goals:** The goal of this project is to promote vaccine acceptance, particularly among Chatham County's Black and Hispanic communities and younger residents, who have shown lower interest in vaccination.
    - **Approach:** Creating and executing a vaccination marketing strategy, along with promotion and evaluation efforts, to increase vaccine acceptance and coverage in these key demographics.
    - **Completion Status:** Completed

Air Quality Improvement

- **Project ID:** 2206033
- **Budget:** $500,000
- **Category:** 1-Public Health (1.04)
- **Subcategory:** 14-Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child Care Facilities, etc.)
- **Obligations:** $67,000
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** This project focuses on assessing and improving indoor air quality in all Chatham County facilities.

    - **Approach:** Conducting comprehensive air quality assessments to identify and implement necessary improvements to maintain or enhance air quality, thereby reducing the risk of airborne disease transmission.
    - **Completion Status:** Completed less than 50%

Aquatic Center Dehumidification

- **Project ID:** 2204016
- **Budget:** $3,275,000
- **Category:** 1-Public Health (1.04)
- **Subcategory:** 14-Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child Care Facilities, etc.)
- **Obligations:** $3,275,000
- **Expenditures:** $283,200
- **Description:**
    - **Strategy and Goals:** The aim is to improve air quality at the Chatham County Aquatic Center to ensure a safe environment for public use.
    - **Approach:** Installation and maintenance of dehumidification systems to enhance indoor air quality and minimize health risks.
    - **Completion Status:** Completed less than 50%

Environment, Health and Safety Management Software

- **Project ID:** 2206034
- **Budget:** $60,000
- **Category:** 1-Public Health (1.04)
- **Subcategory:** 14-Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child Care Facilities, etc.)
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** To increase productivity and improve visibility of the claims process, enabling staff to assist with, track, and complete the required safety training across all departments.
    - **Approach:** Implementing software to facilitate inspections, audits, and manage safety training processes efficiently.
    - **Completion Status:** Not Started

Ventilation Systems Improvement

- **Project ID:** 2206027
- **Budget:** $600,000
- **Category:** 1-Public Health (1.04)
- **Subcategory:** 14-Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child Care Facilities, etc.)
- **Obligations:** $600,000
- **Expenditures:** $4,800
- **Description:**

    - **Strategy and Goals:** Improve HVAC systems to enhance air quality in county facilities, preventing the spread of COVID-19 and other harmful pollutants.
    - **Approach:** Upgrading ventilation systems to ensure a healthier environment for both the public and county staff.
    - **Completion Status:** Completed less than 50%

Blueprint/Nonprofits - Hospice

- **Project ID:** 2202104
- **Budget:** $20,000
- **Category:** 1-Public Health (1.06)
- **Subcategory:** 16-Medical Expenses including Alternative Care Facilities
- **Obligations:** $20,000
- **Expenditures:** $20,000
- **Description:**
    - **Strategy and Goals:** Provide end-of-life care for indigent populations, ensuring that vulnerable individuals receive necessary care and support.
    - **Approach:** Funding hospice care services to improve the quality of life and provide compassionate care for those in need.
    - **Completion Status:** Completed

Communication Towers

- **Project ID:** 2204013
- **Budget:** $7,000,000
- **Category:** 1-Public Health (1.07)
- **Subcategory:** 17-Other COVID-19 Public Health Expenses including Communications, Enforcement, Isolation/Quarantine
- **Obligations:** $5,147,238
- **Expenditures:** $499,488
- **Description:**
    - **Strategy and Goals:** Expand radio coverage and improve communication infrastructure.
    - **Approach:** Construct communication towers to enhance radio coverage across the islands and connect future Emergency Operations Center and 911 Centers.
    - **Completion Status:** Completed less than 50%

Emergency Communications Dispatch

- **Project ID:** 2205163
- **Budget:** $773,025
- **Category:** 1-Public Health (1.07)
- **Subcategory:** 17-Other COVID-19 Public Health Expenses including Communications, Enforcement, Isolation/Quarantine
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Upgrade the Viper System for improved communication capabilities.

    - **Approach:** Implement system upgrades to enhance communication efficiency and reliability.
    - **Completion Status:** Not Started

Jail Management System

- **Project ID:** 2206004
- **Budget:** $865,147
- **Category:** 1-Public Health (1.07)
- **Subcategory:** 17-Other COVID-19 Public Health Expenses including Communications, Enforcement, Isolation/Quarantine
- **Obligations:** $821,314
- **Expenditures:** $582,066
- **Description:**
    - **Strategy and Goals:** Improve communication and management of judicial caseload backlog due to the COVID-19 pandemic.
    - **Approach:** Implement a jail management system to better coordinate with local arresting agencies, 911 Center, Clerk of Courts, District Attorneys, Public Defenders, and care providers.
    - **Completion Status:** Completed 50% or more

Blueprint/Nonprofits - Gateway

- **Project ID:** 2202103
- **Budget:** $248,400
- **Category:** 1-Public Health (1.12)
- **Subcategory:** 112-Mental Health Services
- **Obligations:** $248,400
- **Expenditures:** $248,400
- **Description:**
    - **Strategy and Goals:** Provide mental health services for low-income individuals with developmental disabilities.
    - **Approach:** Fund mental health programs to ensure access to necessary care for vulnerable populations.
    - **Completion Status:** Completed

Mental Health at Detention Center

- **Project ID:** 2206024
- **Budget:** $300,000
- **Category:** 1-Public Health (1.12)
- **Subcategory:** 112-Mental Health Services
- **Obligations:** $300,000
- **Expenditures:** $300,000
- **Description:**
    - **Strategy and Goals:** Expand mental and behavioral health services at the Detention Center.
    - **Approach:** Provide additional staffing and support to enhance mental health care for detainees.

- **Completion Status:** Completed

Police Behavioral Health Unit

- **Project ID:** 2202123
- **Budget:** $756,175
- **Category:** 1-Public Health (1.12)
- **Subcategory:** 112-Mental Health Services
- **Obligations:** $696,028
- **Expenditures:** $347,683
- **Description:**
  - **Strategy and Goals:** Establish a Behavioral Health Unit at the Chatham County Police Department to reduce the use of jail and emergency rooms for individuals needing alternative services.
  - **Approach:** Create a specialized unit to address behavioral health and substance abuse needs within the community.
  - **Completion Status:** Completed 50% or more

Blueprint/Nonprofits - Senior Citizens

- **Project ID:** 2202105
- **Budget:** $47,942
- **Category:** 1-Public Health (1.14)
- **Subcategory:** 114-Other Public Health Services
- **Obligations:** $47,942
- **Expenditures:** $47,942
- **Description:**
  - **Strategy and Goals:** Provide senior services at the Thunderbolt Neighborhood Senior Center.
  - **Approach:** Fund programs and services to support the health and well-being of senior citizens.
  - **Completion Status:** Completed

Septic Education Awareness Program

- **Project ID:** 2205065
- **Budget:** $16,329
- **Category:** 1-Public Health (1.14)
- **Subcategory:** 114-Other Public Health Services
- **Obligations:** $16,329
- **Expenditures:** $16,329
- **Description:**
  - **Strategy and Goals:** The project aims to evaluate the feasibility of connecting properties to the sewer system and to support septic homeowners with necessary inspections, repairs, or replacements of leaking systems. It also seeks to educate residents on how to identify functioning or failing septic systems.
  - **Approach:** By providing financial assistance to septic homeowners and educational resources about septic system maintenance, the project helps maintain

public health standards and ensures that residents have access to safe and effective waste management systems.

- **Completion Status:** Completed

NEGATIVE ECONOMIC IMPACTS

Job Training Scholarships

- **Project ID:** 2202121
- **Budget:** $72,320
- **Category:** 2-Negative Economic Impacts (2.10)
- **Subcategory:** 210-Assistance to Unemployed or Underemployed Workers
- **Obligations:** $72,320
- **Expenditures:** $72,320
- **Description:**
    - **Strategy and Goals:** Provide full and partial scholarships to the Emergency Management Technician training program, focusing on minority populations.
    - **Approach:** By funding scholarships, the project aims to improve job opportunities and economic stability for underemployed or unemployed individuals, particularly those from minority communities.
    - **Completion Status:** Completed
- **Evidence-Based Intervention:** Not applicable; program is certified by the State of Georgia.
- **Performance Indicators:** Number of workers enrolled in sectoral job training programs: 22. Number of workers completing sectoral job training programs: 16. Number of people participating in summer youth employment programs: Not applicable.

Blueprint/Nonprofits - CASA

- **Project ID:** 2202102
- **Budget:** $50,000
- **Category:** 2-Negative Economic Impacts (2.13)
- **Subcategory:** 213-Healthy Childhood Environments Services to Foster Youth or Families Involved in Child Welfare System
- **Obligations:** $50,000
- **Expenditures:** $50,000
- **Description:**
    - **Strategy and Goals:** Provide a family-friendly meeting space that complies with CDC guidelines.
    - **Approach:** Funding to create a safe and supportive environment for families involved in the child welfare system, promoting healthy interactions and support.
    - **Completion Status:** Completed
- **Evidence-Based Intervention:** Not applicable. Funds were not used for direct service delivery.

Housing Development

- **Project ID:** 2202132
- **Budget:** $1,000,000
- **Category:** 2-Negative Economic Impacts (2.15)
- **Subcategory:** 215-Long-Term Housing Security Affordable Housing
- **Obligations:** $8,518

- **Expenditures:** $8,518
- **Description:**
    - **Strategy and Goals:** Provide subsidies for purchasing land and building 83 affordable housing units in Chatham County.
    - **Approach:** Supporting the development of affordable housing to ensure long-term housing security for low-income families and individuals.
    - **Completion Status:** Completed less than 50%
- **Performance Indicators:** Number of households receiving eviction prevention services (including legal representation): Not applicable. Number of affordable housing units preserved or developed: 83

Mobile Resource Trailer

- **Project ID:** 2202131
- **Budget:** $672,932
- **Category:** 2-Negative Economic Impacts (2.16)
- **Subcategory:** 216-Long-Term Housing Security Services for Unhoused Persons
- **Obligations:** $669,782
- **Expenditures:** $244,329
- **Description:**
    - **Strategy and Goals:** Provide mobile shower, laundry facilities, hygiene resources, and personal care services for individuals experiencing homelessness.
    - **Approach:** Deploy mobile resource trailers to improve hygiene and personal care access for unhoused individuals, contributing to better health and dignity.
    - **Completion Status:** Completed less than 50%
- **Performance Indicators:** Number of households receiving eviction prevention services (including legal representation): Not applicable. Number of affordable housing units preserved or developed: Not applicable.

Youth Mental Health Facility

- **Project ID:** 2206002
- **Budget:** $1,000,000
- **Category:** 2-Negative Economic Impacts (2.21)
- **Subcategory:** 221-Medical Facilities for Disproportionately Impacted Communities
- **Obligations:** $1,000,000
- **Expenditures:** $1,000,000
- **Description:**
    - **Strategy and Goals:** Develop a conceptual design plan for a new Child and Adolescent Crisis Stabilization Unit.
    - **Approach:** Create architectural renderings and cost estimates for a facility that includes inpatient and outpatient services, addressing mental health needs of youth.
    - **Completion Status:** Completed

Community Park Improvement - Ambuc

- **Project ID:** 2202126
- **Budget:** $564,000

- **Category:** 2-Negative Economic Impacts (2.22)
- **Subcategory:** 222-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
- **Obligations:** $155,558
- **Expenditures:** $151,822
- **Description:**
    - **Strategy and Goals:** Upgrade park facilities to improve access to physical activity and increase safety for children and adults.
    - **Approach:** Implement park upgrades to enhance community health and safety by providing better recreational spaces.
    - **Completion Status:** Completed less than 50%

Community Park Improvement - L Scott Stell

- **Project ID:** 2202430
- **Budget:** $2,000,000
- **Category:** 2-Negative Economic Impacts (2.22)
- **Subcategory:** 222-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Build an open-air gymnasium to improve access to physical activity and safety for children and adults.
    - **Approach:** Develop new gym facilities to promote physical health and provide a safe environment for community activities.
    - **Completion Status:** Not Started

Community Park Improvement - Lamarville

- **Project ID:** 2202129
- **Budget:** $430,700
- **Category:** 2-Negative Economic Impacts (2.22)
- **Subcategory:** 222-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
- **Obligations:** $224,726
- **Expenditures:** $22,998
- **Description:**
    - **Strategy and Goals:** Upgrade park facilities to improve access to physical activity and increase safety for children and adults.
    - **Approach:** Implement park upgrades to enhance community health and safety by providing better recreational spaces.
    - **Completion Status:** Completed less than 50%

Community Park Improvement - Salt Creek

- **Project ID:** 2202127
- **Budget:** $300,000
- **Category:** 2-Negative Economic Impacts (2.22)

- **Subcategory:** 222-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Replace an old playground with a new and improved playground.
    - **Approach:** Enhance community recreational facilities to promote physical health and safety for children.
    - **Completion Status:** Not Started

Community Park Improvement - Westlake

- **Project ID:** 2202128
- **Budget:** $259,500
- **Category:** 2-Negative Economic Impacts (2.22)
- **Subcategory:** 222-Strong Healthy Communities Neighborhood Features that Promote Health and Safety
- **Obligations:** $164,309
- **Expenditures:** $130,545
- **Description:**
    - **Strategy and Goals:** Upgrade park facilities to improve access to physical activity and increase safety for children and adults.
    - **Approach:** Implement park upgrades to enhance community health and safety by providing better recreational spaces.
    - **Completion Status:** Completed less than 50%

Small Business Grant Program

- **Project ID:** 2202091
- **Budget:** $1,987,805
- **Category:** 2-Negative Economic Impacts (2.29)
- **Subcategory:** 229-Loans or Grants to Mitigate Financial Hardship
- **Obligations:** $1,987,805
- **Expenditures:** $1,987,805
- **Description:**
    - **Strategy and Goals:** Provide assistance to Chatham County small businesses severely impacted by the COVID-19 pandemic.
    - **Approach:** Offer grants to help small businesses recover from financial hardships and sustain operations.
    - **Completion Status:** Completed

Blueprint/Nonprofits - United Way

- **Project ID:** 2202101
- **Budget:** $625,000
- **Category:** 2-Negative Economic Impacts (2.34)
- **Subcategory:** 234-Assistance to Impacted Nonprofit Organizations
- **Obligations:** $625,000

- **Expenditures:** $625,000
- **Description:**
    - **Strategy and Goals:** Use recovery funds to compensate for a significant loss of fundraising campaign contributions to the United Way Community Fund.
    - **Approach:** Apply recovery funds towards grants for nonprofits to deliver critical services to Chatham County residents, meet increased demand due to the pandemic, and strengthen the organization's ability to respond to community needs.
    - **Completion Status:** Completed
- **Performance Indicators:** Number of households served: 1,989. Number of Non-Profits served: 1.

PUBLIC SECTOR CAPACITY

Diversity Equity Inclusion Initiatives

- **Project ID:** 2202130
- **Budget:** $335,845
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.03)
- **Subcategory:** 33-Public Sector Workforce Other
- **Obligations:** $335,845
- **Expenditures:** $138,068
- **Description:**
    - **Strategy and Goals:** Establish a new position to support Diversity, Equity, and Inclusion (DEI) initiatives to improve public outreach and service delivery to underserved and vulnerable populations, especially during emergencies.
    - **Approach:** Implement DEI initiatives that focus on providing culturally competent programs and services to mitigate disruptions and ensure access to essential services during crises.
    - **Completion Status:** Completed 50% or more

First Responder Retention Plan

- **Project ID:** 2202092
- **Budget:** $400,000
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.03)
- **Subcategory:** 33-Public Sector Workforce Other
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Retain valuable first responder employees by providing a retention bonus program.
    - **Approach:** Offer financial incentives to first responders to maintain a stable and effective emergency response workforce.
    - **Completion Status:** Not Started

Audit Management System

- **Project ID:** 2207023
- **Budget:** $80,000
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.03)
- **Subcategory:** 33-Public Sector Workforce Other
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Replace the legacy in-house developed Audit Management System with a robust cloud-based solution to enhance internal audit capabilities.
    - **Approach:** Implement a cloud-based audit management system to provide innovative tools and ensure business continuity through enhanced access to risk management files.
    - **Completion Status:** Not Started

Community Engagement Platform

- **Project ID:** 2207014
- **Budget:** $92,418
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $92,418
- **Expenditures:** $92,418
- **Description:**
    - **Strategy and Goals:** Implement a user-friendly engagement platform for staff and residents to provide two-way feedback in multiple languages.
    - **Approach:** Deploy a government-focused engagement platform to facilitate better communication and feedback between the public and county departments.
    - **Completion Status:** Completed

Employee Homebuyer Assistance Grant Program

- **Project ID:** 2202124
- **Budget:** $80,987
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $50,000
- **Expenditures:** $37,250
- **Description:**
    - **Strategy and Goals:** Retain county employees by offering closing cost assistance for purchasing a primary residence in Chatham County.
    - **Approach:** Provide financial assistance for homebuyers to promote employee retention and stability within the county workforce.
    - **Completion Status:** Completed 50% or more

Evaluation and Data Analysis

- **Project ID:** 2207021
- **Budget:** $159,100
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $36,823
- **Expenditures:** $36,823
- **Description:**
    - **Strategy and Goals:** Develop agreements for community engagement and data analysis throughout the project.
    - **Approach:** Utilize data analysis and community engagement to inform project implementation and outcomes.
    - **Completion Status:** Completed less than 50%

Grants Management Software

- **Project ID:** 2207013
- **Budget:** $75,000

- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $7,500
- **Expenditures:** $7,500
- **Description:**
    - **Strategy and Goals:** Streamline the administration of grant funds through software implementation.
    - **Approach:** Deploy grants management software to improve efficiency and accuracy in managing grant funds.
    - **Completion Status:** Completed less than 50%

Judicial Caseload Backlog - District Attorney

- **Project ID:** 2206009
- **Budget:** $1,261,725
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $1,261,725
- **Expenditures:** $745,544
- **Description:**
    - **Strategy and Goals:** Address the judicial caseload backlog by staffing to dismiss, divert, and resolve cases resulting from the COVID-19 pandemic.
    - **Approach:** Hire additional staff to manage the increased caseload, saving judicial resources and focusing on serious and violent offenses.
    - **Completion Status:** Completed 50% or more

Judicial Caseload Backlog - Indigent Defense

- **Project ID:** 2206016
- **Budget:** $241,517
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $241,516
- **Expenditures:** $241,516
- **Description:**
    - **Strategy and Goals:** Reduce the judicial caseload backlog by prioritizing cases for court dates.
    - **Approach:** Hire staff to help search relevant cases and urge attorneys to expedite them, reducing the backlog created due to the pandemic.
    - **Completion Status:** Completed

Judicial Caseload Backlog - Juvenile Court

- **Project ID:** 2206011
- **Budget:** $391,372
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $391,372
- **Expenditures:** $380,676

- **Description:**
    - **Strategy and Goals:** Address increased referrals and improve court response times due to the social and emotional impacts of the COVID-19 pandemic.
    - **Approach:** Provide additional staffing, a mental health specialist, and technology access for tele-mental health meetings.
    - **Completion Status:** Completed 50% or more

Judicial Caseload Backlog - Magistrate Court

- **Project ID:** 2206012
- **Budget:** $320,966
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $320,966
- **Expenditures:** $231,594
- **Description:**
    - **Strategy and Goals:** Proactively address the increased number of cases filed since the lifting of the national moratorium on evictions.
    - **Approach:** Hire additional staff and procure equipment to manage the increased caseload while maintaining safety measures.
    - **Completion Status:** Completed 50% or more

Judicial Caseload Backlog - Probate Court

- **Project ID:** 2206013
- **Budget:** $1,090,158
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $1,090,158
- **Expenditures:** $726,075
- **Description:**
    - **Strategy and Goals:** Address backlog in guardianship, conservatorship, and decedent estate cases due to COVID-19 pandemic-related staff shortages and case overloads.
    - **Approach:** Hire additional staff and engage a CPA firm to supervise conservatorship report reviews.
    - **Completion Status:** Completed 50% or more

Judicial Caseload Backlog - Public Defender

- **Project ID:** 2206014
- **Budget:** $715,458
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $715,458
- **Expenditures:** $520,099
- **Description:**
    - **Strategy and Goals:** Reduce the number of criminal court cases backlogged due to the COVID-19 pandemic.

    - **Approach:** Hire additional staff and procure necessary equipment to manage the increased caseload efficiently.
    - **Completion Status:** Completed 50% or more

Judicial Caseload Backlog - Sheriff's Office

- **Project ID:** 2206015
- **Budget:** $174,999
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $174,999
- **Expenditures:** $174,999
- **Description:**
    - **Strategy and Goals:** Reduce the judicial caseload backlog due to the COVID-19 pandemic.
    - **Approach:** Fund equipment to stream court proceedings at the Sheriff's Office in both physical and virtual courtrooms.
    - **Completion Status:** Completed

Judicial Caseload Backlog - State Court

- **Project ID:** 2206017
- **Budget:** $102,429
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $102,429
- **Expenditures:** $37,629
- **Description:**
    - **Strategy and Goals:** Increase and expedite arraignments for the backlog of criminal cases on the holding docket due to the COVID-19 pandemic.
    - **Approach:** Implement measures to accelerate the handling of criminal cases and reduce the backlog.
    - **Completion Status:** Completed 50% or more

Judicial Caseload Backlog - Superior Court

- **Project ID:** 2206021
- **Budget:** $962,604
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $962,604
- **Expenditures:** $726,683
- **Description:**
    - **Strategy and Goals:** Address the judicial caseload backlog resulting from the COVID-19 pandemic.
    - **Approach:** Employ evidence-based case management practices, such as creating additional dockets, early identification of serious offenders, setting firm deadlines, and increasing the use of virtual court proceedings.
    - **Completion Status:** Completed 50% or more

Judicial Caseload Backlog - Superior Court Clerk

- **Project ID:** 2206008
- **Budget:** $266,545
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $266,545
- **Expenditures:** $116,355
- **Description:**
    - **Strategy and Goals:** Provide staffing and support for additional court dockets and expanded court hours to address the judicial caseload backlog.
    - **Approach:** Utilize Chatham County Jail's courtrooms for hearings and trials and hire additional staff to manage the increased caseload.
    - **Completion Status:** Completed 50% or more

Learning and Performance Management System

- **Project ID:** 2207022
- **Budget:** $126,925
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.05)
- **Subcategory:** 35-Public Sector Capacity Administrative Needs
- **Obligations:** $77,460
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Implement software for learning and performance management of Chatham County employees.
    - **Approach:** Deploy a system to improve employee training and performance evaluation.
    - **Completion Status:** Completed less than 50%

Unified Communications Platform

- **Project ID:** 2205017
- **Budget:** $1,000,000
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $664,851
- **Expenditures:** $664,851
- **Description:**
    - **Strategy and Goals:** Migrate Chatham County's phone system to a communication and collaboration tool.
    - **Approach:** Implement a new platform to increase efficiency, improve access to government services, and serve a wider demographic of residents.
    - **Completion Status:** Completed 50% or more

Website Redesign

- **Project ID:** 2204014
- **Budget:** $150,000

- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.04)
- **Subcategory:** 34-Public Sector Capacity Effective Service Delivery
- **Obligations:** $50,000
- **Expenditures:** $49,374
- **Description:**
    - **Strategy and Goals:** Redesign the Chatham County website to improve user experience and accessibility arpa.chathamcountyga.gov
    - **Approach:** Create a visually appealing, user-friendly, and intuitive website to provide easy access to information and services.
    - **Completion Status:** Completed less than 50%

Electronic Monitoring Fund

- **Project ID:** 2202125
- **Budget:** $200,000
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.05)
- **Subcategory:** 35-Public Sector Capacity Administrative Needs
- **Obligations:** $200,000
- **Expenditures:** $67,400
- **Description:**
    - **Strategy and Goals:** Supervise inmates out of the County jail with an ankle monitor to ease the backlog created by the COVID-19 pandemic.
    - **Approach:** Fund monthly fees for an electronic monitoring system to reduce the number of inmates in jail and manage caseloads more effectively.
    - **Completion Status:** Completed less than 50%

Mobile Emergency Operations

- **Project ID:** 2206030
- **Budget:** $52,491
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.05)
- **Subcategory:** 35-Public Sector Capacity Administrative Needs
- **Obligations:** $52,491
- **Expenditures:** $52,491
- **Description:**
    - **Strategy and Goals:** Upgrade Chatham Emergency Management Agency's Mobile Emergency Operations Center.
    - **Approach:** Install new Wi-Fi repeater, ergonomic seating, and upgrade the radio patching system to enhance response capabilities and support field operations for mobile vaccination sites, testing sites, and other emergency operations.
    - **Completion Status:** Completed

Queue Scheduling System - Probate Court

- **Project ID:** 2206006
- **Budget:** $21,004
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.05)
- **Subcategory:** 35-Public Sector Capacity Administrative Needs
- **Obligations:** $21,004

- **Expenditures:** $21,004
- **Description:**
    - **Strategy and Goals:** Implement scheduling and queuing software to overcome and prevent backlogs.
    - **Approach:** Use the software to safely bring more people into Probate Court and serve them more efficiently.
    - **Completion Status:** Completed

Queue Scheduling System - Tax Commissioner

- **Project ID:** 2206032
- **Budget:** $42,273
- **Category:** 3-Public Health-Negative Economic Impact Public Sector Capacity (3.05)
- **Subcategory:** 35-Public Sector Capacity Administrative Needs
- **Obligations:** $42,273
- **Expenditures:** $42,273
- **Description:**
    - **Strategy and Goals:** Implement scheduling and queuing software to overcome and prevent backlogs.
    - **Approach:** Use the software to more efficiently serve residents and manage caseloads.
    - **Completion Status:** Completed

PREMIUM PAY

Compensation

- **Project ID:** 2204011
- **Budget:** $1,442,318
- **Category:** 4-Premium Pay (4.01)
- **Subcategory:** 41-Public Sector Employees
- **Obligations:** $1,442,318
- **Expenditures:** $1,442,318
- **Description:**
    - **Strategy and Goals:** Provide premium pay to Chatham County Government employees who faced heightened risks during the COVID-19 pandemic.
    - **Approach:** Compensate public sector employees with premium pay to recognize their critical role and the increased risks they encountered while ensuring continued operations and services during the pandemic.
    - **Completion Status:** Completed
- **Performance Indicators:** Number of workers to be served: 1,547. Number of workers to be served with premium pay in K-12 schools: Not applicable.

Compensation 911

- **Project ID:** 2204012
- **Budget:** $221,976
- **Category:** 4-Premium Pay (4.01)
- **Subcategory:** 41-Public Sector Employees
- **Obligations:** $221,976
- **Expenditures:** $221,976
- **Description:**
    - **Strategy and Goals:** Adjust the salary of E911 staff to recognize their critical role in emergency services during the COVID-19 pandemic.
    - **Approach:** Provide salary adjustments for E911 staff to acknowledge their essential contributions and ensure continued provision of emergency services during the pandemic.
    - **Completion Status:** Completed
- **Performance Indicators:** Number of workers to be served: 75. Number of workers to be served with premium pay in K-12 schools: Not applicable.

INFRASTRUCTURE

Sewer - Force Main - Sallie Mood

- **Project ID:** 2205022
- **Budget:** $1,203,355
- **Category:** 5-Infrastructure (5.01)
- **Subcategory:** 51-Clean Water Centralized Wastewater Treatment
- **Obligations:** $943,250
- **Expenditures:** $690,350
- **Description:**
    - **Strategy and Goals:** Replace an existing deteriorated sewer force main.
    - **Approach:** Complete the second phase of the replacement project to ensure reliable wastewater treatment and prevent system failures.
    - **Completion Status:** Completed 50% or more

Sewer - Lift Station - Ferguson Avenue

- **Project ID:** 2205060
- **Budget:** $333,167
- **Category:** 5-Infrastructure (5.01)
- **Subcategory:** 51-Clean Water Centralized Wastewater Treatment
- **Obligations:** $333,167
- **Expenditures:** $73,208
- **Description:**
    - **Strategy and Goals:** Repair a failing lift station to maintain wastewater treatment infrastructure.
    - **Approach:** Conduct necessary repairs to restore the lift station's functionality and prevent potential overflows.
    - **Completion Status:** Completed less than 50%

Sewer - Lift Station - Gale Break

- **Project ID:** 2205021
- **Budget:** $741,895
- **Category:** 5-Infrastructure (5.01)
- **Subcategory:** 51-Clean Water Centralized Wastewater Treatment
- **Obligations:** $741,295
- **Expenditures:** $307,413
- **Description:**
    - **Strategy and Goals:** Rehabilitate a failing lift station to ensure effective wastewater management.
    - **Approach:** Perform rehabilitation works to restore the lift station's performance and reliability.
    - **Completion Status:** Completed less than 50%

Sewer - Lift Station - Hopecrest

- **Project ID:** 2205023
- **Budget:** $6,276

- **Category:** 5-Infrastructure (5.01)
- **Subcategory:** 51-Clean Water Centralized Wastewater Treatment
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Rehabilitate a dilapidated lift station.
    - **Approach:** Undertake necessary rehabilitation works to improve the lift station's condition and operation.
    - **Completion Status:** Completed less than 50%

Sewer - Lift Station - Nancy Place

- **Project ID:** 2205025
- **Budget:** $900,000
- **Category:** 5-Infrastructure (5.01)
- **Subcategory:** 51-Clean Water Centralized Wastewater Treatment
- **Obligations:** $849,031
- **Expenditures:** $794,609
- **Description:**
    - **Strategy and Goals:** Rehabilitate an outdated and failing lift station.
    - **Approach:** Implement rehabilitation measures to restore the lift station's functionality and efficiency.
    - **Completion Status:** Completed 50% or more

Drainage - Betz Creek Culvert

- **Project ID:** 2205072
- **Budget:** $1,500,000
- **Category:** 5-Infrastructure (5.06)
- **Subcategory:** 56-Clean Water Stormwater
- **Obligations:** $1,302,144
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Replace the existing crossing with a new box culvert and tide gate to improve stormwater management.
    - **Approach:** Enhance protection from rising tide levels and improve the removal of runoff from rainfall events.
    - **Completion Status:** Not Started

Drainage - Burnside Island

- **Project ID:** 2205074
- **Budget:** $859,453
- **Category:** 5-Infrastructure (5.06)
- **Subcategory:** 56-Clean Water Stormwater
- **Obligations:** $859,453
- **Expenditures:** $102,043
- **Description:**

    - **Strategy and Goals:** Install new storm drain pipes to divert runoff from an undersized channel system.
    - **Approach:** Alleviate ponding issues and improve long-term septic performance to enhance water quality in receiving waters.
    - **Completion Status:** Completed less than 50%

Drainage - Isle of Hope

- **Project ID:** 2205064
- **Budget:** $745,935
- **Category:** 5-Infrastructure (5.06)
- **Subcategory:** 56-Clean Water Stormwater
- **Obligations:** $318,753
- **Expenditures:** $7,969
- **Description:**
    - **Strategy and Goals:** Improve stormwater runoff quality and reduce flooding in the Isle of Hope community.
    - **Approach:** Implement measures to enhance stormwater management and mitigate flood risks.
    - **Completion Status:** Completed 50% or more

Drainage - Marshall Branch Canal

- **Project ID:** 2205071
- **Budget:** $694,612
- **Category:** 5-Infrastructure (5.06)
- **Subcategory:** 56-Clean Water Stormwater
- **Obligations:** $300,000
- **Expenditures:** $106,834
- **Description:**
    - **Strategy and Goals:** Expand the size of the channel and conduits to handle expected stormwater volumes.
    - **Approach:** Improve stormwater infrastructure to prevent flooding and provide access for maintenance.
    - **Completion Status:** Completed less than 50%

Drainage - One Chatham Stormwater Program

- **Project ID:** 2205062
- **Budget:** $1,200,000
- **Category:** 5-Infrastructure (5.06)
- **Subcategory:** 56-Clean Water Stormwater
- **Obligations:** $413,620
- **Expenditures:** $408,767
- **Description:**
    - **Strategy and Goals:** Gather and update stormwater modeling data to improve stormwater management.
    - **Approach:** Identify gaps, fill gaps, and update studies incorporating sea-level rise to enhance stormwater management.

    - **Completion Status:** Completed less than 50%

Stormwater - Willow Lakes

- **Project ID:** 2205061
- **Budget:** $694,030
- **Category:** 5-Infrastructure (5.06)
- **Subcategory:** 56-Clean Water Stormwater
- **Obligations:** $694,030
- **Expenditures:** $694,030
- **Description:**
    - **Strategy and Goals:** Improve drainage and water quality in Willow Lakes.
    - **Approach:** Install storm drain pipes from Quacco Road along Willow Lakes Drive to the existing water management pond and make improvements to the pond.
    - **Completion Status:** Completed

Hydrants - Burnside Island

- **Project ID:** 2205067
- **Budget:** $610,509
- **Category:** 5-Infrastructure (5.18)
- **Subcategory:** 518-Water and Sewer Other
- **Obligations:** $610,509
- **Expenditures:** $165,464
- **Description:**
    - **Strategy and Goals:** Upgrade the existing fire system with the installation of hydrants on Burnside Island.
    - **Approach:** Enhance fire protection infrastructure to ensure safety and reliability.
    - **Completion Status:** Completed less than 50%

Hydrants - Ogeechee Farms

- **Project ID:** 2205066
- **Budget:** $5,558,398
- **Category:** 5-Infrastructure (5.18)
- **Subcategory:** 518-Water and Sewer Other
- **Obligations:** $610,510
- **Expenditures:** $165,461
- **Description:**
    - **Strategy and Goals:** Upgrade the existing fire system with the installation of hydrants in the Ogeechee Farms area.
    - **Approach:** Improve fire protection infrastructure to ensure safety and reliability.
    - **Completion Status:** Completed less than 50%

Broadband Infrastructure

- **Project ID:** 2205161
- **Budget:** $1,730,000
- **Category:** 5-Infrastructure (5.19)

- **Subcategory:** 519-Broadband Last Mile Projects
- **Obligations:** $1,722,729
- **Expenditures:** $20,992
- **Description:**
    - **Strategy and Goals:** Facilitate the completion of broadband services to areas within Chatham County with limited or no broadband access.
    - **Approach:** Collaborate with multiple broadband service providers to install 'last mile' broadband services, extending access to previously unserved or underserved areas.
    - **Completion Status:** Completed less than 50%

REVENUE REPLACEMENT

Cybersecurity Project - Access Control

- **Project ID:** 2205162
- **Budget:** $1,119,400
- **Category:** 6-Revenue Replacement (6.01)
- **Subcategory:** 61-Provision of Government Services
- **Obligations:** $894,678
- **Expenditures:** $793,457
- **Description:**
    - **Strategy and Goals:** Enhance access control to critical telecommunication and network device infrastructure to support Chatham County operations, including public safety departments.
    - **Approach:** Implement both physical and logical access controls to secure critical infrastructure, ensuring reliable and secure county operations.
    - **Completion Status:** Completed 50% or more

Early Learning Center

- **Project ID:** 2206001
- **Budget:** $849,500
- **Category:** 6-Revenue Replacement (6.01)
- **Subcategory:** 61-Provision of Government Services
- **Obligations:** $849,500
- **Expenditures:** $517,896
- **Description:**
    - **Strategy and Goals:** Support site preparation work for the Early Childhood Learning Center.
    - **Approach:** Provide funds for prep site work to facilitate the establishment of an Early Learning Center, improving access to early childhood education.
    - **Completion Status:** Completed less than 50%

Future COVID Response

- **Project ID:** 2206028
- **Budget:** $1,026,103
- **Category:** 6-Revenue Replacement (6.01)
- **Subcategory:** 61-Provision of Government Services
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Allocate funds for unforeseen expenses related to the COVID-19 pandemic.
    - **Approach:** Reserve funds to address potential future needs and expenses arising from ongoing or future COVID-19 impacts.
    - **Completion Status:** Not Started

Housing Investment

- **Project ID:** 2202134
- **Budget:** $1,200,000
- **Category:** 6-Revenue Replacement (6.01)
- **Subcategory:** 61-Provision of Government Services
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Provide favorable financing in support of a 2024 Low-Income Housing Tax Credit application for developing 84 senior living affordable apartments.
    - **Approach:** Offer a loan to support the development of affordable housing for seniors, enhancing housing security and affordability.
    - **Completion Status:** Not Started

Community Safe Center

- **Project ID:** 2202133
- **Budget:** $375,000
- **Category:** 6-Revenue Replacement (6.01)
- **Subcategory:** 61-Provision of Government Services
- **Obligations:** $0
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Purchase a 255-acre property to develop a Community Center and Safe Space.
    - **Approach:** Establish a facility that serves as an emergency refuge, a cooling and heating center during extreme temperatures, and a hub for daily activities, including classes, mobile medical clinics, and daycare services.
    - **Completion Status:** Completed less than 50%

ADMINISTRATIVE EXPENSES

SLFRF Administrative Expenses 2021-2024

- **Project ID:** 2207011
- **Budget:** $273,423
- **Category:** 7-Administrative (7.01)
- **Subcategory:** Costs associated with administrative duties
- **Obligations:** $273,423
- **Expenditures:** $217,710
- **Description:**
    - **Strategy and Goals:** Ensure effective oversight and reporting compliance for SLFRF projects from 2021 to 2024.
    - **Approach:** Employ grant administration staff to manage project oversight, ensuring all SLFRF projects comply with reporting and operational guidelines.
    - **Completion Status:** Completed 50% or more

SLFRF Administrative Expenses 2025-2026

- **Project ID:** 2207033
- **Budget:** $186,577
- **Category:** 7-Administrative (7.03)
- **Subcategory:** Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After the Obligation Deadline has Passed
- **Obligations:** $186,577
- **Expenditures:** $0
- **Description:**
    - **Strategy and Goals:** Provide continued grant administration for SLFRF projects oversight and reporting compliance for 2025-2026.
    - **Approach:** Maintain a dedicated administrative team to handle post-obligation compliance and ensure all projects meet their administrative and legal requirements after the funding obligation deadline.
    - **Completion Status:** Not Started

Chatham County, Georgia
2024 RECOVERY PLAN REPORT
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